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HTA capacity building.

Facilitation of national strategies for
HTA sustainability

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PRESENTATION PLAN



1. Introduction
2. Methods
3. Results
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5. Conclusions



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INTRODUCTION



WP8 - general objective:

To develop general strategy and a business model for sustainable collaboration on HTA.

(Coordinated by National Board of Health of Denmark)

Line of activity - objective:

Facilitation of national strategies for continuous development and sustainability of HTA.

(Coordinated by AHTAPol Poland)



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METHODS



The development of recommendations was a multistep process:

1. study design and target group identification
2. survey execution
3. data analysis
 - additional stratification (doers / non-doers)
 - identifying common barriers and proposed problem solutions
4. expert panel assembly with structured discussion
5. formulation of recommendations
6. review and preparation of the final document



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RESULTS



- 35 organisations from 20 countries have answered the survey
- 70,6% response rate among EUnetHTA partners

Most common barriers:

- gathering trained staff
- funding
- reaching political interest

Most severe barriers:

- gathering trained staff
- funding
- agreement with stakeholders



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RESULTS



RECOMMENDATIONS



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AGREEMENT WITH STAKEHOLDERS



- Identify relevant supporters and opponents regarding organization's place in health care system.
- Seek increased assistance of politicians, decision makers and scientists, establish an on-going relationship between partners.
- Adjust communication strategy to target group.
- Regulate the uneven data access by legislative initiatives.
- Establish formal processes to disclose conflict of interests.



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REACHING POLITICAL INTEREST



- Strengthen trust between scientists and politicians and improve the use of scientific evidence in decision-making.
- Define clear position of HTA in the health care system.
- Counteract improper or insufficient use of HTA, which may result in loss of political interest.
- Disseminate HTA products to prove their usefulness.
- Promote transparency to make agreement with policymakers easier to reach.
- Use different approaches that raise awareness of politicians as beneficiaries of the HTA products.



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FUNDING



- Involve HTA in decision making to ensure stable funding.
- Prepare organization-specific business plan.
- Seek additional sources of funding.
- Use external financial advisors to manage organization budget.
- Try to precisely determine resources consumed for organizations products.
- Consider implementation of performance budget or re-negotiations of workload.
- Clearly divide responsibilities and seek cooperation to share work-load in order to avoid competition for funding among institutions.



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SHORTAGE OF TRAINED STAFF



- Use motivating factors (encouraging salaries, friendly atmosphere, stability, prestige, intellectual challenges).
- Create an appropriate sense of mission.
- Invest in people (external and internal trainings).
- Allow flexible hours or part-time job.
- Employ people with experience in other areas.
- Develop a new mind-sets in the society encouraging building capacity.
- Exchange staff with other institutions, involve external experts, use achievements of others.



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CONCLUSIONS



Listed recommendations are:

- general guidelines
- not institution-tailored - basis for developing a strategy of sustainable development in national settings

HTA organizations should also include its specific:

- opportunities and threats
- strengths and weaknesses
- own experiences

EUnetHTA can have positive influence on facilitating development of sustainable HTA in member organizations.



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Thank you for your attention

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